



21 March 2006



RSOI/Foal Eagle '06 Safety Message

1. The RSOI / Foal Eagle '06 exercise presents a great opportunity for our entire USFK team to assess our mission essential tasks and operating procedures for supporting receiving, staging, onward movement, and integration of on and off shore forces into the fight. I know that everyone in USFK will work hard to gain the maximum training benefit from this exercise. Should war come, our success will be largely determined by our ability to execute RSOI to standard.
2. During RSOI / Foal Eagle '06, we will see our formations executing high risk training. I accept this risk, but only with the right risk management procedures and the mitigation of all risk factors to not more than moderate with senior supervision, and preferably low. In all this, it is essential that commanders and leaders at all echelons engage with their outfits to ensure safe execution. As exercise play progresses, the potential for accidents increases. To exercise safely, we have to defeat complacency, overconfidence, and indeed fatigue. It is important to review lessons learned from previous training exercises to ensure we understand the challenges facing our forces and work to mitigate those factors.
3. In order to ensure we set conditions for safe execution of RSOI and Foal Eagle, we must all aggressively embrace composite risk management and risk mitigation. Commanders are responsible and first-line leaders are the decisive point in this effort. I want commanders to empower subordinates, while holding them accountable for the safety of their service members, crews, teams, and squads.
4. I expect leaders and service members to be thoroughly familiar with risk assessment and risk mitigation guidance regarding air, ground, sea, and port operations. Success of this exercise will be measured against our execution of battle tasks, management of tactical risks for changing situations, and importantly how safely we conduct the operation.
5. I am deeply committed to the achievement of our RSOI and Foal Eagle training objectives. I am also equally insistent that we execute the training safely. No serious injury or loss of life is absolutely achievable in this upcoming exercise domain. Commanders and leaders, take charge of your units. Service members, I want you to train and exercise safely. Thanks to all for your commitment to our great ROK ally and the security of this magnificent land. I greatly appreciate what you do and the professionalism you exhibit in doing it. We go together!

B. B. BELL
General, US Army
Commander

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